

# **INTERIM REPORT**

JUNE 2022





## **Contents**

Welcome to our Interim Report where we detail our financial and operational performance for the six months to 30 June 2022.

- **2** Chair and Chief Executive's report
- 4 Review of operations
- 9 Interim financial statements
- 10 Statement of financial performance
- 11 Statement of comprehensive income
- 12 Statement of financial position
- 13 Statement of changes in equity
- 14 Statement of cash flows
- Notes to the interim financial statements
- 31 **Directory**

The best way to view this integrated report is with Adobe Acrobat Reader. To navigate, click the section headers listed above. You can also click any light blue text for direct links to additional information. To return to a contents page, click the navigation header at the top of each page.



# **Chair and Chief Executive's report**

Welcome to Seeka's interim financial report and commentary for the six months ended 30 June 2022. It's been a tough six months for the Group with a backdrop of Covid-19, adverse weather events, extreme labour shortages, machine commissioning delays, shipping disruption, lower fruit yields and poor fruit quality all impacting performance. The Group has hunkered down, toughed it out and focussed on the immediate job of optimising its operations and results in a volatile environment with significant inflationary pressure and geopolitical events affecting key markets.

The Seeka team have focussed on core business and operations having completed and integrated the OPAC, Orangewood and NZ Fruits businesses in the last twelve months. New Zealand kiwifruit crop volumes were well down on expectation across the industry. The Group has innovated in a tight labour market exacerbated by illness. Loyal personnel, including support staff, were redeployed to "play-out-of-position" at peak stress load to ensure the continuity of operations. The Group, at one stage, was short of more than 1,100 people from its New Zealand seasonal workforce but managed to get through the harvest with an influx of RSE workers from the Pacific Islands. The cost of labour has increased significantly as the Group competed to recruit staff to fully resource its operations. Seeka people have worked hard through the season. The new, highly automated MAF Roda kiwifruit packing machine was commissioned late at KKP as a result of shipping disruptions and the Group had to switch production to other sites to alleviate the delay.

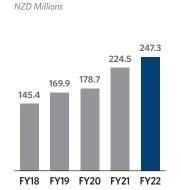
Weather also played its part in a challenging harvest as in late 2021 a storm in Ōpōtiki destroyed an estimated 2 million trays of kiwifruit crops, while an unseasonably late maturing Gisborne kiwifruit region was then hit with heavy and continuous rain.

Shipping delays have disrupted the supply chain to market. Fruit quality in 2022 has been poor, creating pressure on fruit quality checking processes as the Group strives to deliver excellent fruit to the market. Ultimately the low-quality fruit later in the season has significantly impacted the costs of rechecking and fruit loss.

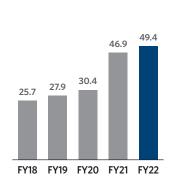
Seeka Australia has performed well in the six months. The business has recovered from a challenging 2021 and there are signs of improved earnings outlook for this business as the orcharding investments made in this business move into production.

The Group has prepared and published its first Sustainability Report including three years of independently verified carbon footprint analysis. Seeka has adopted carbon reduction targets including a 30% reduction on baseline by 2025, 50% by 2030 and net zero by 2050.

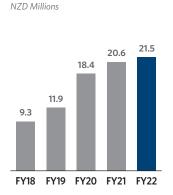
Seeka reminds readers that it operates in a seasonal business and industry where earnings can occur unevenly in the year with substantial earnings in the first six months associated with harvest in New Zealand and Australia. The Group has provided earnings guidance that it expects net profit before tax to be between \$9m and \$11m for the full year.



Group revenue



Group EBITDA 1



Group net profit after tax 1

1. FY18 EBITDA and NPAT were restated for NZ IFRS 16.



#### Key financial components of the 2022 six months include:

- \$247.3m revenue (previous corresponding period to June 2021 (pcp): \$224.5m); up 10.2%.
- \$49.4m EBITDA (pcp: \$46.9m); up 5.3%.
- \$35.4m Earnings before interest and tax (pcp: \$34.7m); up 2.0%
- \$30.1m profit before tax (pcp: \$30.8m); down 2.3%.
- \$21.5m profit after tax (pcp: \$20.6m); up 4.3%.
- \$594.4m of total assets; up 14.5% from the pcp.
- \$161.3m net interest-bearing debt; an increase of \$33.4m from the pcp after purchases of Orangewood and NZ Fruits. At balance date Seeka had advanced \$34.7m to growers which was substantially repaid in July (compared to \$23.0m in the pcp).
- No dividend payable at this time.

#### Key operational components include:

- Successful harvests, despite operational processing and capacity management issues across New Zealand and Australia including kiwifruit, avocado, kiwiberry, nashi and other pears in a very challenging environment
- Integration of the new businesses into Seeka; while crop volumes were below expectation, these businesses are integrated and ready to deliver accretive earnings
- Publication of Seeka's first Sustainability Report
- Excellent kiwiberry harvest and integrated packing and selling programme in conjunction with Freshmax. Fifth year of excellent returns to growers with average orchard gate returns over \$200k per hectare.
- Operational improvements at Seeka Australia, delivering earnings before interest and tax of \$1.2m.

#### The following table outlines Seeka's financial performance for the half year

| New Zealand dollars                                     | 6 months to<br>June 2022<br>Unaudited | 6 months to<br>June 2021<br>Unaudited | Change  |
|---------------------------------------------------------|---------------------------------------|---------------------------------------|---------|
| Total revenue ( millions )                              | \$ 247.3                              | \$ 224.5                              | 10.2%   |
| EBITDA before impairments and revaluations ( millions ) | \$ 49.4                               | \$ 46.9                               | 5.3%    |
| EBIT ( millions )                                       | \$ 35.4                               | \$ 34.7                               | 2.0%    |
| NPAT ( millions )                                       | \$ 21.5                               | \$ 20.6                               | 4.3%    |
| Basic earnings per share ( cents )                      | \$0.52                                | \$0.65                                | (20.0%) |
| Net bank debt ( millions )                              | \$ 161.3                              | \$ 127.8                              | 26.1%   |



# **Review of operations**

#### **Financial**

Revenue for the six months ended 30 June 2022 of \$247.3m was up 10.2% on the pcp (pcp: \$224.5m). Consolidated earnings before interest, tax, depreciation and amortisation (EBITDA) was \$49.4m (pcp: \$46.9m); up 5.3%. Profit before tax of \$30.1m compared with \$30.8m in the pcp (down 2.3%).

#### New Zealand orchard operations

Orchard operations span from Northland through the Coromandel, Bay of Plenty, Öpōtiki and Te Kaha. Orchard operations includes all aspects of growing and harvesting kiwifruit, avocado and kiwiberry on leased, long term leased, and Seeka-owned orchards. The orcharding business provides comprehensive orchard and vine management services to owners alongside contract work for orchard owners on an as-required basis. The business develops orchards for landowners on contract or under long term leases and in partnership with iwi.

The Seeka business grew 17.1m trays of kiwifruit compared to 14.4m trays in the pcp. The Ōpōtiki growing region was hit hard by high winds and wild weather late in 2021 lowering crop volumes in this region by around 2m trays.

Hayward yields were much lower than expected. The average 2022 Hayward production per hectare from Seeka's orcharding operations of 8,497 trays is down on 2021 by 31% (pcp 12,302 trays per hectare).

SunGold yields of 13,172 trays per hectare were also down 7.3% on 14,206 trays per hectare in 2021.

Seeka also grew 1.610m kilograms of avocado (pcp: 1.394m kgs) and 116,400 kilograms of kiwiberry (pcp: 140,000 kgs), on orchards which it either owned or managed.

Orchard operations revenue for the six months of \$45.674m was down by \$7.997m reflecting lower crop returns across kiwifruit and avocado. EBITDA for the period totalled \$5.087m compared to pcp of \$5.658m reflecting lower revenues from the markets and higher costs. The Group redeployed picking crews including RSE workers from the orchards to the packhouses to keep harvest operations fully functioning. The Group relied heavily on its contracting community where generally labour supply was sufficient compared to post-harvest which struggled for labour. This resulted in lower earnings to the orchard operations.

Seeka continues to actively invest in long term orchard development with partners – currently with 142 hectares of kiwifruit, 2 hectares of kiwiberry and 16 hectares of avocado in development. Fruit volumes from the orchard division are expected to increase as these orchards reach maturity.

Our strategy is to continue to invest in long term leases to secure fruit supply.

#### New Zealand post-harvest operations

Post-harvest operates eleven packhouse facilities along with a network of coolstores. These packhouse facilities pack, cool and dispatch all produce from our orcharding operations and from our independent growers along with packing citrus and persimmons on contract for external marketers.



In 2022, Seeka packed 43.3m trays of kiwifruit, above last year's combined 40.7m trays (including 3.5m trays OPAC). Hayward volumes were down 23.9% and SunGold volumes were up 35.2%, both significantly impacted by yield per hectare reductions despite the additional fruit provided by the recent acquisitions. In addition to packing avocados for its own marketing programmes, Seeka also packs citrus and persimmons on contract for third party marketers. Post-harvest revenue of \$178.508m has increased from last season (pcp: \$145.241m) reflecting the recent acquisitions and price increases. The cost of labour increased as the Group competed in a tight labour market and Covid-19 disruption. The compliance costs of meeting demanding market requirements also added cost pressure. EBITDA for the six months totalled, \$52.867m compared to \$49.128m in the pcp.

#### New Zealand retail services operations

Seekafresh retail services includes the supply, export and sale of avocados, kiwiberry and class 2 New Zealand kiwifruit, sale of New Zealand kiwifruit through collaborative programmes, operation of the New Zealand wholesale marketing business including imported tropical fruits, and the manufacture and sale of Kiwi Crush and avocado oil.

Turnover decreased by 28.3% to \$24.053m. EBITDA of \$0.489m compares to a pcp of \$1.907m reflecting a soft avocado market and the effect of Covid-19 disruptions on the market. Accounts with new customers have been established for the business which we are expecting to increase trading activity in the second half of 2022. Momentum continues to build with vibrant leadership, dedicated staff, great customer relationships and high-quality produce.

#### Australia operations

Seeka Australia Pty Limited, a 100% Seeka-owned company, leases and operates kiwifruit orchards, and owns and operates nashi and pear orchards along with associated post-harvest facilities in Victoria, directly marketing Seeka's Australian produce domestically and to export customers.

Seeka's Australian business was affected by Covid-19 in the same way as New Zealand. The business adapted well under local management and delivered excellent results given the circumstances. Labour was very short, and there is continuing market disruption through lockdown events in Australia.

The Australia team have innovated well with the management of on-orchard labour and postharvest automation to deliver our customers excellent service and produce despite severe labour shortages and supply chain disruption. Kiwifruit volumes in Australia were lower following labour shortages leading to late work being undertaken on the orchards reducing yields. This has been rectified in the 2022 year for 2023. Markets were strong with good pricing and demand across all categories.

Total revenue for the six months of \$14.402m compared to pcp of \$13.855m. EBITDA of \$2.576m compared to pcp of \$2.728m.



#### Automation, technology and capacity

Seeka has undertaken numerous automation trials and have brought the best equipment together in its latest packhouse investment at KKP. The eight-lane MAF Roda includes fully automated packaging presentation to the machine along with automated packing stations. The machine has a very low labour requirement through automation.

The machine, fabricated in France, missed its April 6 commissioning date with supply chain disruptions leaving containers of key components in Singapore. It was ultimately successfully commissioned in June during the last week of the Hayward harvest. The machine has commissioned well and shown that it will deliver the automation benefits expected.

Seeka has invested in further automation enhancements at the Oakside and Gisborne facilities.

The Oakside investment includes Spectrim grading and pre-sizing on machine 3, which substantially reduces the manual grader requirements. Machine throughputs will be enhanced alongside a labour cost saving, since the investment reduces the number of operators.

The Gisborne investment was already committed when Seeka purchased NZ Fruits. This investment includes automation of the placement and stacking of fruit post-packing. It removes labour and the bottleneck after packing. The operating machine hours at Gisborne will be increased and the automation will reduce the number of people required to run the machine.

Seeka continues to consider its forward capacity equation balancing the likely future crop volumes with the required capacity to handle that volume at as close to its optimal time as possible. There is an anticipated increase in SunGold volumes coming combined with a growing sentiment that the final date of harvest needs to be earlier.

Seeka, with the investments outlined, has sufficient capacity to handle the forecast crop volumes for 2023 and is considering the volumes and options beyond that. The substantial new Pukenga packhouse is unlikely to proceed in its previously anticipated form, with the Group considering all available options including a scaled down Pukenga build. Coolstorage capacity is also being assessed. These options will be considered by the Group through the second half of 2022.

#### Sustainability

Seeka has released its first Sustainability report for the Group. The publishing of the report is an important milestone in Seeka's sustainability journey detailing the initiation of the sustainability team through to the verification of three years of carbon footprint calculations for Seeka and the establishment of our commitments to reduce our impact on the environment.

As a result of these initiatives, Seeka has held its carbon footprint reasonably constant even though the Group has grown. It is our commitment to reduce our carbon footprint from the base year (2019) by 30% by 2025, 50% by 2030 and to be net carbon zero by 2050.

This will be achieved by removing harmful refrigerants and limiting their leaks, switching to low emission vehicles and increasingly investing in solar. The Group has made good progress in understanding sustainability and our impact on the environments we operate in.



### Health and safety

The continuing shortage of labour heightens the safety risk profile as the Group strives to deliver service to its grower customers. Seeka people have worked hard, in stressful circumstances, with the added anxiety of Covid-19. Seeka took all efforts to ensure that we kept our people safe and have continued to invest in their safety. Sites were effectively locked down to minimise the chance of spreading illness between operations. Support staff were required to work from home and the business pivoted to remove face-to-face meetings.

The focus continues on physical safety with ongoing emphasis on barriers and guarding. Disappointingly Seeka had one serious harm injury at one of its new sites, Orangewood. In that incident a person fractured their arm having had clothing caught in a drive shaft while repacking fruit after the completion of harvest. It is disappointing given the significant effort and focus on safety throughout the Group and particularly through the heavy pressure of harvest.

| Health and safety to 30 June                                     | Actuals | Target       |
|------------------------------------------------------------------|---------|--------------|
| Total Recordable Injury Frequency (TRIFR)<br>(per 200,000 hours) | 3.05    | Below<br>4.5 |
| Serious injuries <sup>1</sup>                                    | 1       | Zero         |
| Inspirational People<br>(H&S Meetings held)                      | 94%     | 90%          |

<sup>1.</sup> Serious injuries are defined as any condition that results in a person being permanently disabled or requiring immediate in-patient hospitalisation.

## Strategic highlights

The Group has continued to enact its strategy.

The Group has concentrated on operational excellence undertaking disciplined planning to ensure that for each of the harvests and operations undertaken by Seeka that they are well planned and executed, that we have the capacity and pay attention to keeping people safe, while considering the financial attributes and contingency plans. The Group continues to implement and trial automation technologies to improve efficiency, remove labour and improve fruit quality throughout its operations. Seeka has also concentrated on supply chain efficiency in those parts of its business where it operates an integrated supply chain through to the market or customer. In the first six months, Seeka's resilience has been tested and it has deployed its contingency plans in order to maintain service to our customers.



Seeka has focussed on integrating and optimising the newly-acquired operations from its growth strategy. Seeka predominantly operates in the horticultural industry and therefore operates in a seasonal environment. Yields in 2022 were below normal and fruit quality has been challenging, however our planning expects these fluctuations to normalise. For now the Group is focused on delivering the best outcomes for this current season, however growth remains an important platform in Seeka's strategy.

Seeka has progressed its people and capability initiatives, made pleasing progress with its drive to understand and be more sustainable as a business, increased the headroom in its bank debt facilities, and maintained financial capability to invest and to deliver future earnings growth. The Group continues to concentrate on its foundation through disciplined planning.

#### The Seeka team

Seeka's people have again excelled with the pressure of the harvest across Australia and New Zealand. They have adapted, innovated and strived through a challenging first six months.

Dedicated key staff across the Group have worked hard to ensure the continuing operation of the business. Our people continue to make Seeka an inspiring produce company to work for and are celebrated for their efforts.

#### Dividend

The Board has determined that no dividend is payable at this time, with the dividend to be reconsidered later in the year.

#### Outlook

Seeka's full year outlook is dynamic, with a challenging second six months forecast. Full year net profit before tax is forecast to be between \$9.0m and \$11.0m.

#### Summary

Seeka and its people have proven their resilience through a challenging first six months of 2022. Seeka operates predominantly in a seasonal horticultural industry reliant on the availability of labour. The Group remains focussed on core operations along with growing the crops for next year and ensuring appropriate post-harvest capacity is in place for future years. Seeka thanks its people, growers, contractor community, suppliers of goods and services and investors for their on-going support.

Fred Hutchings

Chair

Michael Franks
Chief executive

Muhael frinks



# **Interim financial statements**

Six months to June 2022

- 10 Statement of financial performance
- 11 Statement of comprehensive income
- 12 Statement of financial position
- 13 Statement of changes in equity
- 14 Statement of cash flows
- 15 Notes to the interim financial statements



# **Statement of financial performance**

For the six months ended 30 June 2022

|                                                                                                        |       | 6 months to<br>June 2022<br>Unaudited | 6 months to<br>June 2021<br>Unaudited | 12 months to<br>December 2021<br>Audited |
|--------------------------------------------------------------------------------------------------------|-------|---------------------------------------|---------------------------------------|------------------------------------------|
| New Zealand dollars                                                                                    | Notes | \$000s                                | \$000s                                | \$000s                                   |
| Revenue                                                                                                | 3     | 247,345                               | 224,479                               | 309,569                                  |
| Cost of sales                                                                                          |       | 169,139                               | 146,120                               | 236,337                                  |
| Reduction in fair value of biological assets - crop                                                    | 8     | ( 16,240)                             | ( 18,220)                             | -                                        |
| Gross profit                                                                                           |       | 61,966                                | 60,139                                | 73,232                                   |
| Other income / (expenses)                                                                              | 3     | ( 192)                                | (300)                                 | 8,446                                    |
| Share of profit of associates                                                                          |       | -                                     | -                                     | 236                                      |
| Other costs                                                                                            |       | 12,414                                | 12,945                                | 25,124                                   |
| Earnings (EBITDA) <sup>1</sup>                                                                         |       | 49,360                                | 46,894                                | 56,790                                   |
| Depreciation expense                                                                                   | 6     | 8,794                                 | 7,056                                 | 15,185                                   |
| Lease depreciation expense                                                                             | 9     | 4,824                                 | 3,911                                 | 7,943                                    |
| Impairment of property, plant and equipment                                                            | 6     | 111                                   | 1,136                                 | 1,188                                    |
| Amortisation of intangible assets                                                                      | 7     | 235                                   | 91                                    | 294                                      |
| Earnings (EBIT) <sup>2</sup>                                                                           |       | 35,396                                | 34,700                                | 32,180                                   |
| Interest expense                                                                                       |       | 3,124                                 | 1,664                                 | 4,082                                    |
| Lease interest expense                                                                                 |       | 2,207                                 | 2,275                                 | 4,610                                    |
| Net profit before tax                                                                                  |       | 30,065                                | 30,761                                | 23,488                                   |
| Income tax charge                                                                                      |       | 7,110                                 | 3,359                                 | 7,865                                    |
| Deferred tax charge                                                                                    |       | 1,501                                 | 6,834                                 | 763                                      |
| Total tax charge                                                                                       |       | 8,611                                 | 10,193                                | 8,628                                    |
|                                                                                                        |       |                                       |                                       |                                          |
| Net profit attributable to equity holders                                                              |       | 21,454                                | 20,568                                | 14,860                                   |
| Earnings per share for profit attributable to the ordinary equity holders of the Group during the year |       |                                       |                                       |                                          |
| Basic earnings per share                                                                               |       | \$0.52                                | \$0.65                                | \$0.43                                   |
| Diluted earnings per share                                                                             |       | \$0.52                                | \$0.65                                | \$0.42                                   |

<sup>1.</sup> EBITDA, a non-GAAP measure, is earnings before interest, tax, depreciation, amortisation, impairments and revaluations, see note 1.

<sup>2.</sup> EBIT, a non-GAAP measure, is earnings before interest and tax.



# **Statement of comprehensive income**

For the six months ended 30 June 2022

| New Zealand dollars                                                        | 6 months to<br>June 2022<br>Unaudited<br>\$000s | 6 months to<br>June 2021<br>Unaudited<br>\$000s | 12 months to<br>December 2021<br>Audited<br>\$000s |
|----------------------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------|----------------------------------------------------|
| Net profit for the period                                                  | 21,454                                          | 20,568                                          | 14,860                                             |
| Items that will not be reclassified to profit or loss - net of tax         |                                                 |                                                 |                                                    |
| Gain on revaluation of land and buildings                                  | -                                               | -                                               | 11,535                                             |
| Gain on revaluation of water shares                                        | 307                                             | -                                               | -                                                  |
| Net realised loss on revaluation of investment in shares                   | -                                               | -                                               | (3)                                                |
| Total items that will not be reclassified to profit or loss                | 307                                             | -                                               | 11,532                                             |
| Items that may be reclassified subsequently to profit or loss - net of tax |                                                 |                                                 |                                                    |
| Movement in cash flow hedge reserve                                        | 1,709                                           | 202                                             | 96                                                 |
| Movement in foreign currency translation reserve                           | (50)                                            | (1)                                             | (38)                                               |
| Movement in foreign currency revaluation reserve                           | 446                                             | 33                                              | (18)                                               |
| Total items that may be reclassified subsequently to profit or loss        | 2,105                                           | 234                                             | 40                                                 |
| Total comprehensive income for the period attributable to equity holders   | 23,866                                          | 20,802                                          | 26,432                                             |



# **Statement of financial position**

As at 30 June 2022

|                                                               |       | 6 months to | 6 months to | 12 months to  |
|---------------------------------------------------------------|-------|-------------|-------------|---------------|
|                                                               |       | June 2022   | June 2021   | December 2021 |
|                                                               |       | Unaudited   | Unaudited   | Audited       |
| New Zealand dollars                                           | Notes | \$000s      | \$000s      | \$000s        |
| Equity                                                        |       |             |             |               |
| Share capital                                                 |       | 162,767     | 138,175     | 151,681       |
| Reserves                                                      |       | 45,134      | 33,021      | 43,246        |
| Retained earnings                                             |       | 67,710      | 62,134      | 51,564        |
| Total equity                                                  |       | 275,611     | 233,330     | 246,491       |
| Current assets                                                |       |             |             |               |
| Cash and cash equivalents                                     |       | 7,783       | 1,704       | 12,361        |
| Trade and other receivables                                   | 10    | 106,770     | 101,099     | 30,685        |
| Biological assets - crop                                      | 8     | 2,203       | 1,670       | 18,443        |
| Inventories                                                   | 11    | 17,953      | 21,270      | 6,968         |
| Irrigation water rights                                       |       | 43          | 167         | 294           |
| Assets classified as held for sale                            | 5     | 4,754       | 3,844       | 1,898         |
| Total current assets                                          |       | 139,506     | 129,754     | 70,649        |
| Non current assets                                            |       |             |             |               |
| Trade and other receivables                                   | 10    | 2,652       | 1,450       | 814           |
| Property, plant and equipment                                 | 6     | 358,641     | 304,161     | 327,830       |
| Intangible assets                                             | 7     | 30,983      | 27,978      | 27,079        |
| Right-of-use lease assets                                     | 9     | 54,493      | 52,789      | 49,885        |
| Investment in subsidiaries, associates and joint arrangements |       | 3,768       | 1,834       | 3,958         |
| Investment in shares                                          |       | 2,485       | 919         | 2,054         |
| Derivative financial instruments                              |       | 1,836       | -           | -,            |
| Total non current assets                                      |       | 454,858     | 389,131     | 411,620       |
|                                                               |       | ,,,,,,,     | , .         |               |
| Total assets                                                  |       | 594,364     | 518,885     | 482,269       |
| Current liabilities                                           |       |             |             |               |
| Tax liabilities                                               |       | 8,204       | 5,589       | 7,463         |
| Trade and other payables                                      | 12    | 52,210      | 61,734      | 33,034        |
| Lease liabilities                                             | 9     | 8,783       | 7,206       | 6,782         |
| Interest bearing liabilities                                  |       | 30,548      | 55,801      | 5,246         |
| Total current liabilities                                     |       | 99,745      | 130,330     | 52,525        |
| Non current liabilities                                       |       |             |             |               |
| Interest bearing liabilities                                  |       | 138,492     | 73,748      | 107,757       |
| Lease liabilities                                             | 9     | 59,313      | 59,531      | 56,585        |
| Derivative financial instruments                              | 7     | -           | 391         | 538           |
| Deferred tax liabilities                                      |       | 21,203      | 21,555      | 18,373        |
| Total non current liabilities                                 |       | 219,008     | 155,225     | 183,253       |
| Total non-current monities                                    |       | 2.7,000     | .55,225     | .03,233       |
| Total liabilities                                             |       | 318,753     | 285,555     | 235,778       |
|                                                               |       |             |             |               |
| Net assets                                                    |       | 275,611     | 233,330     | 246,491       |

On behalf of the Board.

F Hutchings

The accompanying notes form an integral part of these interim financial statements

**R Farron** Director

Dated: 18 August 2022

# Statement of changes in equity For the six months ended 30 June 2022

| New Zealand dollars                            | Notes | Share<br>capital<br>\$000s | Cash<br>flow hedge<br>reserve<br>\$000s | Foreign<br>currency<br>revaluation<br>reserve<br>\$000s | Foreign<br>currency<br>translation<br>reserve<br>\$000s | Share<br>reserve<br>\$000s | Water<br>share<br>revaluation<br>reserve<br>\$000s | Land and<br>buildings<br>revaluation<br>reserve<br>\$000s | Retained<br>earnings<br>\$000s | Total<br>\$000s |
|------------------------------------------------|-------|----------------------------|-----------------------------------------|---------------------------------------------------------|---------------------------------------------------------|----------------------------|----------------------------------------------------|-----------------------------------------------------------|--------------------------------|-----------------|
| 2021                                           |       |                            |                                         |                                                         |                                                         |                            |                                                    |                                                           |                                |                 |
| Equity at 1 January 2021 (audited)             |       | 97,917                     | ( 484)                                  | 108                                                     | ( 170)                                                  | 1,290                      | 2,597                                              | 29,097                                                    | 45,938                         | 176,293         |
| Net profit                                     |       | -                          | -                                       | -                                                       | -                                                       | -                          | -                                                  | -                                                         | 20,568                         | 20,568          |
| Foreign exchange movement                      |       | -                          | -                                       | 33                                                      | (1)                                                     | -                          | -                                                  | -                                                         | -                              | 32              |
| Other comprehensive income                     |       | -                          | 202                                     | -                                                       | -                                                       | -                          | -                                                  | -                                                         | -                              | 202             |
| Total comprehensive income                     |       | -                          | 202                                     | 33                                                      | (1)                                                     | -                          | -                                                  | -                                                         | 20,568                         | 20,802          |
| Transactions with owners                       |       |                            |                                         |                                                         |                                                         |                            |                                                    |                                                           |                                |                 |
| Shares issued                                  |       | 39,601                     | -                                       | -                                                       | -                                                       | -                          | -                                                  | -                                                         | -                              | 39,601          |
| Employee share scheme receipts                 |       | 657                        | -                                       | -                                                       | -                                                       | -                          | -                                                  | -                                                         | -                              | 657             |
| Movement in employee share entitlement reserve |       | -                          | -                                       | -                                                       | -                                                       | 76                         | -                                                  | -                                                         | -                              | 76              |
| Movement in grower share entitlement reserve   |       | -                          | -                                       | -                                                       | -                                                       | 273                        | -                                                  | -                                                         | -                              | 273             |
| Dividends paid                                 | 14    | -                          | -                                       | -                                                       | -                                                       | -                          | -                                                  | -                                                         | (4,372)                        | (4,372)         |
| Total transactions with owners                 |       | 40,258                     | -                                       | -                                                       | -                                                       | 349                        | -                                                  | -                                                         | ( 4,372)                       | 36,235          |
|                                                |       |                            |                                         |                                                         |                                                         |                            |                                                    |                                                           |                                |                 |
| Equity at 30 June 2021                         |       | 138,175                    | ( 282)                                  | 141                                                     | (171)                                                   | 1,639                      | 2,597                                              | 29,097                                                    | 62,134                         | 233,330         |
| 2022                                           |       |                            |                                         |                                                         |                                                         |                            |                                                    |                                                           |                                |                 |
| Equity at 1 January 2022 (audited)             |       | 151,681                    | ( 388)                                  | 90                                                      | ( 208)                                                  | 526                        | 2,594                                              | 40,632                                                    | 51,564                         | 246,491         |
| Net profit                                     |       | -                          | -                                       | -                                                       | -                                                       | -                          | -                                                  | -                                                         | 21,454                         | 21,454          |
| Foreign exchange movement                      |       | -                          | -                                       | 446                                                     | (50)                                                    | (2)                        | 2                                                  | -                                                         | -                              | 396             |
| Other comprehensive income                     |       | -                          | 1,709                                   | -                                                       | -                                                       | -                          | 307                                                | -                                                         | -                              | 2,016           |
| Total comprehensive income                     |       | -                          | 1,709                                   | 446                                                     | (50)                                                    | (2)                        | 309                                                | -                                                         | 21,454                         | 23,866          |
| Transactions with owners                       |       |                            |                                         |                                                         |                                                         |                            |                                                    |                                                           |                                |                 |
| Shares issued                                  |       | 9,297                      | -                                       | -                                                       | -                                                       | -                          | -                                                  | -                                                         | -                              | 9,297           |
| Employee share scheme receipts                 |       | 815                        | -                                       | -                                                       | -                                                       | -                          | -                                                  | -                                                         | -                              | 815             |
| Grower share scheme receipts                   |       | 403                        | -                                       | -                                                       | -                                                       | -                          | -                                                  | -                                                         | -                              | 403             |
| Movement in employee share entitlement reserve |       | 459                        | -                                       | -                                                       | -                                                       | (450)                      | -                                                  | -                                                         |                                | 9               |
| Movement in grower share entitlement reserve   |       | 112                        | -                                       | -                                                       | -                                                       | (74)                       | -                                                  | -                                                         |                                | 38              |
| Dividends paid                                 | 14    | -                          | -                                       | -                                                       | -                                                       | -                          | -                                                  | -                                                         | (5,308)                        | (5,308)         |
| Total transactions with owners                 |       | 11,086                     | -                                       | -                                                       | -                                                       | ( 524)                     | -                                                  | -                                                         | (5,308)                        | 5,254           |
|                                                |       |                            |                                         |                                                         |                                                         |                            |                                                    |                                                           |                                |                 |
| Equity at 30 June 2022                         |       | 162,767                    | 1,321                                   | 536                                                     | (258)                                                   | -                          | 2,903                                              | 40,632                                                    | 67,710                         | 275,611         |



# **Statement of cash flows**

For the six months ended 30 June 2022

|                                                          |       | 6 months to<br>June 2022 | 6 months to<br>June 2021 | 12 months to<br>December 2021 |
|----------------------------------------------------------|-------|--------------------------|--------------------------|-------------------------------|
|                                                          |       | Unaudited                | Unaudited                | Audited                       |
| New Zealand dollars                                      | Notes | \$000s                   | \$000s                   | \$000s                        |
| Operating activities                                     |       |                          |                          |                               |
| Cash was provided from:                                  |       |                          |                          |                               |
| Receipts from customers                                  |       | 208,474                  | 185,929                  | 322,400                       |
| Interest and dividends received                          |       | 9                        | 388                      | 405                           |
| Cash was disbursed to:                                   |       |                          |                          |                               |
| Payments to suppliers and employees                      |       | ( 177,217)               | ( 155,431)               | ( 264,868)                    |
| Interest paid                                            |       | (3,124)                  | (1,664)                  | (4,082)                       |
| Lease interest paid                                      |       | (2,207)                  | ( 2,275)                 | ( 4,610)                      |
| Income taxes paid                                        |       | (6,793)                  | (6,757)                  | (7,661)                       |
| Net cash flows from operating activities                 | 4     | 19,142                   | 20,190                   | 41,584                        |
|                                                          | ·     | •                        | ,                        |                               |
| Investing activities                                     |       |                          |                          |                               |
| Cash was provided from:                                  |       |                          |                          |                               |
| Sale of property, plant and equipment                    |       | 597                      | 63                       | 70                            |
| Cash acquired in acquisition of business                 | 13    | 33                       | -                        | 1,501                         |
| Distributions from investment in associates              |       | 190                      | -                        | 762                           |
| Proceeds from sale of assets classified as held for sale |       | -                        | -                        | 2,310                         |
| Repayment of grower or grower entity advances            |       | 1,635                    | 981                      | 25,667                        |
| Cash was applied to:                                     |       |                          |                          |                               |
| Purchase of property, plant, equipment and intangibles   |       | ( 22,921)                | ( 12,494)                | (21,921)                      |
| Development of bearer plants                             |       | ( 2,094)                 | (3,266)                  | (7,569)                       |
| Acquisition of business                                  | 13    | ( 8,853)                 | -                        | (1,302)                       |
| Acquisition of associate                                 |       | ( 420)                   | -                        | (2,600)                       |
| Investment in shares                                     |       | -                        | -                        | (1,000)                       |
| Advances to growers or grower entities                   |       | ( 34,801)                | ( 23,987)                | ( 25,673)                     |
| Net cash flows (used in) investing activities            |       | ( 66,634)                | ( 38,703)                | ( 29,755)                     |
| Financing activities                                     |       |                          |                          |                               |
| Cash was provided from:                                  |       |                          |                          |                               |
| Proceeds of non-current bank borrowings                  |       | 30,000                   | 33,000                   | 123,000                       |
| Proceeds of current bank borrowings                      |       | 37,610                   | 38,156                   | 39,236                        |
| Proceeds from employee and grower loyalty share scheme   |       | 1,218                    | 657                      | 9,332                         |
| Cash was applied to:                                     |       |                          |                          |                               |
| Principal lease payments                                 | 9     | (4,942)                  | (3,691)                  | (8,093)                       |
| Repayment of non-current bank borrowings                 |       | (4,175)                  | ( 22,288)                | (112,759)                     |
| Repayment of current bank borrowings                     |       | (12,671)                 | ( 24,329)                | ( 42,882)                     |
| Payment of dividend to and behalf of shareholders        | 14    | ( 4,374)                 | (6,477)                  | (11,717)                      |
| Net cash flows from financing activities                 |       | 42,666                   | 15,028                   | (3,883)                       |
| Not (decrease) / increase in each and each equivalents   |       | (4026)                   | ( 2 AOE \                | 7,946                         |
| Net (decrease) / increase in cash and cash equivalents   |       | (4,826)                  | ( 3,485)                 |                               |
| Effect of foreign exchange rates                         |       | 248                      | 25                       | (749)                         |
| Opening cash and cash equivalents                        |       | 12,361                   | 5,164                    | 5,164                         |
| Closing cash and cash equivalents                        |       | 7,783                    | 1,704                    | 12,361                        |



# Notes to the interim financial statements

For the six months ended 30 June 2022

This section contains the notes to the interim financial statements for Seeka Limited and its subsidiaries. To give stakeholders a clear insight into how Seeka organises its business, the note disclosures are grouped into five sections.

| Note | Details                                                                                                                       | rage |
|------|-------------------------------------------------------------------------------------------------------------------------------|------|
|      | Basis of preparation                                                                                                          | 16   |
|      | Accounting policies that apply to Seeka's full set of interim financial statements                                            |      |
|      | Performance                                                                                                                   | 17   |
|      | Where Seeka generates its revenues and their associated operating costs                                                       |      |
| 1.   | Segment information                                                                                                           | 17   |
| 2.   | Turnover                                                                                                                      | 19   |
| 3.   | Revenue and other income / (expenses)                                                                                         | 19   |
| 4.   | Reconciliation of net operating surplus after taxation with cash flows from operating activities                              | 20   |
|      | Assets                                                                                                                        | 21   |
|      | How Seeka allocates resources across its operations                                                                           |      |
| 5.   | Assets classified as held for sale                                                                                            | 21   |
| 6.   | Property, plant and equipment                                                                                                 | 22   |
| 7.   | Intangible assets                                                                                                             | 23   |
| 8.   | Biological assets - crop                                                                                                      | 24   |
| 9.   | Right-of-use lease assets and lease liabilities                                                                               | 25   |
|      | Working capital                                                                                                               | 26   |
|      | How Seeka manages its operating cash flow                                                                                     |      |
| 10.  | Trade and other receivables                                                                                                   | 26   |
| 11.  | Inventories                                                                                                                   | 26   |
| 12.  | Trade and other payables                                                                                                      | 27   |
| 13.  | Business combinations                                                                                                         | 27   |
|      | Dividends, share capital and fair value                                                                                       | 29   |
|      | How Seeka distributes dividends to shareholders, manages share capital and determines the fair value of financial instruments |      |
| 14.  | Dividends                                                                                                                     | 29   |
| 15.  | Share capital                                                                                                                 | 29   |
| 16.  | Determination of fair values of financial assets and liabilities                                                              | 29   |
| 17.  | Related party transactions                                                                                                    | 30   |
| 18.  | Capital commitments                                                                                                           | 30   |
| 19.  | Events occurring after balance date                                                                                           | 30   |



# **Basis of preparation**

This section sets out the Group's accounting policies that apply to the full set of interim financial statements. Accounting policies which are limited to a specific note are described in that note.

#### Reporting entity and statutory base

The interim financial statements presented are those of the consolidated Seeka group. Seeka Limited is referred to as Seeka Limited or the Company. The group is referred to as the Group, Seeka, or Seeka Group.

Seeka Limited is a profit-oriented company registered in New Zealand under the Companies Act 1993 and a Financial Markets Conduct (FMC) Reporting Entity for the purposes of the FMC Act 2013. Seeka Limited is listed and its ordinary shares are quoted on the NZX main board equity security market (NZX Main Board).

#### **Nature of operations**

Seeka is a produce business operating in New Zealand and Australia.

In New Zealand the Group provides orchard management, orchard leasing, post harvest and retail services to New Zealand's kiwifruit, avocado, citrus, berry and kiwiberry industries. Seeka manufactures and sells the Kiwi Crush and Kiwi Crushies product range along with avocado oil. The Group also provides retail and ripening services for imported tropical produce, and operates a wholesale market.

In Australia, Seeka owns, leases and operates orchards and associated post harvest assets, making the Group the largest producer and supplier of Australian kiwifruit and nashi pears, a major supplier of European pears, plus lesser production of other temperate-climate fruits, including plums.

#### Statement of compliance and basis of preparation

Group consolidated interim financial statements for the half year reporting period ended 30 June 2022 have been prepared in accordance with New Zealand Generally Accepted Accounting Principles (NZ GAAP) and comply with the New Zealand International Financial Reporting Standards (NZ IFRS) and other reporting standards as applicable to profit-oriented entities. Specifically, Group interim financial statements have been prepared in accordance with NZ IAS 34, Interim Financial Reporting. This consolidated interim financial information does not include all of the information required for the full annual audited financial statements and should be read in conjunction with the annual audited financial statements for the year ended 31 December 2021, which have been prepared in accordance with NZ IFRS

The significant accounting policies applied in the preparation of the interim financial statements are set out below.

The interim financial statements were approved by the Board of Directors (the Board) on 18 August 2022. The Directors do not have the authority to amend the interim financial statements after issue.

#### Summary of significant accounting policies

Other than detailed above, the accounting policies applied are consistent with those of the annual audited financial statements for the year ended 31 December 2021, as described in those annual financial statements.

Where a change in the presentational format of the interim financial statements has been made during the period, comparative figures have been restated accordingly.

#### Going concern assumption

The interim financial statements have been prepared on a going concern basis. As at 30 June 2022, the Group has net assets of \$275.61m, including total assets of \$594.36m and total liabilities of \$318.75m.

#### **Seasonal nature of Group operations**

Seeka's core business is providing supply chain services to New Zealand and Australia's horticulture industries. A high proportion of Group revenue is generated and cost of sales incurred in the autumn when produce is harvested and prepared for market. Correspondingly, approximately 80% of Group gross profit is recorded in the interim report. Seasonal fluctuations impact the timing of gross profit, particularly the amount and quality of kiwifruit inventory remaining in store at 30 June.

#### Market capitalisation

The Group compares the carrying amount of net assets with the market capitalisation value at each balance date. The share price at 30 June 2022 was \$4.45, equating to a market capitalisation of \$186.85m. This market value excludes any control premium and may not reflect the value of Group net assets. The carrying amount of Group net assets at 30 June 2022 was \$275.61m (\$6.56 net assets per share)

Management and directors considered all reasons for this difference and concluded all relevant factors were considered for their value in use tests. The future expected cash flows of the business support the asset values on the balance sheet. The impairment test performed over the Group's net asset value did not identify any impairments.

#### Goods and services tax (GST)

The statement of financial performance and statement of comprehensive income have been prepared so that all components are stated exclusive of GST. All items in the statement of financial position are stated net of GST, with the exception of receivables and payables, which include GST invoiced.

# Impact of standards issued but not yet applied by the entity

There are no new standards, amendments or interpretations that have been issued and are effective that are expected to have a significant impact on the Group.



# **Performance**

This section focuses on the Group's financial performance and details the contributions made from the individual operating segments.

#### 1. Segment information

The Group's operating segments are entities that engage in business activities that earn revenues, incur expenses and are reported in a manner consistent with the internal reports provided to the chief decision makers, being the Directors, who regularly evaluate the allocation of resources alongside operational outcomes, such as EBITDA and EBIT, and are responsible for setting strategic direction.

The Group has five operating segments:

- Four New Zealand segments express the range of complementary services delivered to New Zealand's produce industries and the retail sector.
- A single Australian segment encompasses the integrated business associated with the Group's Australian-grown produce.

Direct segment revenues and operating costs are allocated to each segment. Administration costs, overheads, grower service costs and other income from the sale of assets recorded in the statement of financial performance are allocated to all other segments. Transactions between segments are conducted at arm's length and are eliminated on consolidation.

Segment information is prepared on the same basis as the annual audited financial statements for the year ended 31 December 2021.

#### **New Zealand segments**

#### Orchard operations

The Group provides on-orchard management services to orchard owners who produce kiwifruit, avocado and kiwiberry crops.

The Group produces kiwifruit, avocado, citrus and kiwiberry crops from:

- Short term leased orchards (typically three-year rolling contracts) whereby the Group recovers costs and shares any profits with the orchard owners.
- Long term leased land which the Group has developed into productive orchards, pays all development and production costs, owns all crops for the term of the lease, and shares profit with the landowner after all development and operational costs are recovered from crop proceeds.
- Owned orchards whereby the Group incurs growing and harvest costs and receives all orchard income from crop sales.

#### Post harvest operations

The Group provides post harvest services to the kiwifruit, avocado, citrus, berry, and kiwiberry industries. This includes all crops from the Group's orchard management and lease operations, plus crops from independent orchard owners.

#### Retail service operations

The Group provides fruit marketing services in New Zealand and internationally, particularly in the Australian and Asian markets. This includes fruit from the Group's New Zealand based orchard and post harvest operations. In New Zealand the Group also provides retail and ripening services for imported fruit, and operates a wholesale market.

Retail service operations include the production and selling of Kiwi Crush, Kiwi Crushies and avocado oil to the retail sector and hospitals, along with post harvest services for kiwiberry.

#### All other segments - New Zealand

This represents the Group's aggregated administration, grower services and overhead sections recorded in the statement of financial performance and impairment and revaluations of other assets not attributed directly to any other segment. It also includes other non-operating income, including the gain on sale from assets that had been classified as held for sale, and the settlement of the Psa claim with the Crown.

#### **Australian operations**

The Group grows, provides post harvest services, and retails all produce from orchards the Group owns or leases in Australia. The main products are kiwifruit, nashi pears and European pears, which are primarily sold in Australia.

#### **EBITDA and EBIT**

EBITDA is earnings before interest, tax, depreciation, amortisation, impairments and revaluations. EBITDA is an indicator of profitability and reflects operating cash flow generation.

EBIT is earnings before interest and tax; an indicator of profitability that excludes interest and income tax expenses.

Non-GAAP financial information does not have a standard meaning prescribed by GAAP and therefore may not be comparable to similar financial information presented by other entities. The Board considers EBITDA and EBIT as useful measures of financial performance for both investors and management as they are indicators of the Group's operating profitability that remove the impact of tax and the interest expense associated with debt (EBIT), along with depreciation, amortisation and revaluation expenses associated with the Group's large investments in fixed and leased assets (EBITDA).

#### The following table details the operating segments at balance date.

|                                                  | New Zealand |              |                           |           | A                              | C        |
|--------------------------------------------------|-------------|--------------|---------------------------|-----------|--------------------------------|----------|
|                                                  | Orchard     | Post harvest |                           | All other | <b>Australia</b><br>Australian | Group    |
|                                                  | operations  | operations   | Retail service operations | segments  | operations                     | Total    |
| New Zealand dollars                              | \$000s      | \$000s       | \$000s                    | \$000s    | \$000s                         | \$000s   |
| June 2022                                        |             |              |                           |           |                                |          |
| Income statement                                 |             |              |                           |           |                                |          |
| Turnover <sup>1</sup>                            | 45,674      | 178,508      | 24,053                    | 287       | 14,402                         | 262,924  |
| Gross segment revenue                            | 45,674      | 181,534      | 8,474                     | 287       | 14,402                         | 250,371  |
| Eliminations                                     | -           | (3,026)      | -                         | -         | -                              | (3,026)  |
| Total segment revenue                            | 45,674      | 178,508      | 8,474                     | 287       | 14,402                         | 247,345  |
| EBITDA <sup>2</sup>                              | 5,087       | 52,867       | 489                       | ( 11,659) | 2,576                          | 49,360   |
| Depreciation expense 4                           | (434)       | (6,340)      | ( 180)                    | (1,317)   | (523)                          | (8,794)  |
| Lease depreciation expense <sup>5</sup>          | (822)       | (2,870)      | ( 297)                    | (421)     | (414)                          | (4,824)  |
| Impairment of property, plant and equipment      | (111)       | (2,0,0)      | (257)                     | -         | -                              | (111)    |
| Amortisation of intangible assets                | -           | _            | _                         | (235)     | _                              | ( 235)   |
| EBIT <sup>3</sup>                                | 3,720       | 43,657       | 12                        | ( 13,632) | 1,639                          | 35,396   |
| Lease interest expense 5                         | (374)       | (1,001)      | ( 156)                    | ( 204)    | ( 472)                         | (2,207)  |
| EBIT <sup>3</sup> (after lease interest expense) | 3,346       | 42,656       | (144)                     | ( 13,836) | 1,167                          | 33,189   |
| Interest expense 6                               | 3,540       | 72,030       | (144)                     | (15,050)  | 1,107                          | (3,124)  |
| Tax charge on profit                             |             |              |                           |           |                                | (8,611)  |
| Profit after tax                                 |             |              |                           |           |                                | 21,454   |
|                                                  |             |              |                           |           |                                | 21,434   |
| Balance sheet                                    |             |              |                           |           |                                |          |
| Segment assets                                   | 98,055      | 388,619      | 23,560                    | 31,015    | 53,115                         | 594,364  |
| Total assets                                     | 98,055      | 388,619      | 23,560                    | 31,015    | 53,115                         | 594,364  |
| Segment liabilities                              | 52,849      | 170,082      | 12,723                    | 36,300    | 46,799                         | 318,753  |
| Total liabilities                                | 52,849      | 170,082      | 12,723                    | 36,300    | 46,799                         | 318,753  |
| June 2021                                        |             |              |                           |           |                                |          |
| Income statement                                 |             |              |                           |           |                                |          |
| Turnover <sup>1</sup>                            | 53,671      | 145,241      | 33,528                    | 252       | 13,855                         | 246,547  |
| Gross segment revenue                            | 53,671      | 148,519      | 11,460                    | 252       | 13,855                         | 227,757  |
| Eliminations                                     | -           | (3,278)      | -                         | -         | -                              | (3,278)  |
| Total segment revenue                            | 53,671      | 145,241      | 11,460                    | 252       | 13,855                         | 224,479  |
| EBITDA <sup>2</sup>                              | 5,658       | 49,128       | 1,907                     | ( 12,527) | 2,728                          | 46,894   |
| Depreciation expense 4                           | (373)       | (4,988)      | ( 178)                    | (1,081)   | (436)                          | (7,056)  |
| Lease depreciation expense <sup>5</sup>          | (611)       | (2,239)      | (293)                     | (373)     | (395)                          | (3,911)  |
| Impairment of land and buildings                 | -           | (1,136)      | -                         | -         | -                              | (1,136)  |
| Amortisation of intangible assets                | -           | (11)         | -                         | (75)      | (5)                            | (91)     |
| EBIT <sup>3</sup>                                | 4,674       | 40,754       | 1,436                     | ( 14,056) | 1,892                          | 34,700   |
| Lease interest expense <sup>5</sup>              | (304)       | (1,109)      | ( 164)                    | (194)     | (504)                          | ( 2,275) |
| EBIT <sup>3</sup> (after lease interest expense) | 4,370       | 39,645       | 1,272                     | ( 14,250) | 1,388                          | 32,425   |
| Interest expense <sup>6</sup>                    |             | ·            |                           |           |                                | (1,664)  |
| Tax charge on profit                             |             |              |                           |           |                                | (10,193) |
| Profit after tax                                 |             |              |                           |           |                                | 20,568   |
| Balance sheet                                    |             |              |                           |           |                                |          |
| Segment assets                                   | 92,831      | 337,942      | 19,225                    | 18,911    | 49,976                         | 518,885  |
| Total assets                                     | 92,831      | 337,942      | 19,225                    | 18,911    | 49,976                         | 518,885  |
| Segment liabilities                              | 57,399      | 134,418      | 11,954                    | 36,486    | 45,298                         | 285,555  |
| Total liabilities                                | 57,399      | 134,418      | 11,954                    | 36,486    | 45,298                         | 285,555  |
| Total natinities                                 | 37,377      | 137,410      | 11,734                    | Ju,+00    | 73,270                         | 203,333  |

- 1. Turnover is a non-GAAP measure, see calculations in note 2.
- 2. EBITDA, a non-GAAP measure, is earnings before interest, tax, depreciation, amortisation, impairments and revaluations.
- 3. EBIT, a non-GAAP measure, is earnings before interest and tax.
- ${\it 4. \, Depreciation \, includes \, the \, depreciation \, of \, fixed \, assets.}$
- 5. Lease interest and lease depreciation are as a result of NZ IFRS 16 Leases, see note 9.
- 6. Interest includes finance costs for borrowings.

The following table reconciles segment EBITDA before and after applying NZ IFRS 16.

|                                  |                           | New Z                          | Australia                              | Group                     |                              |                 |
|----------------------------------|---------------------------|--------------------------------|----------------------------------------|---------------------------|------------------------------|-----------------|
| New Zealand dollars              | Orchard operations \$000s | Post harvest operations \$000s | Retail service<br>operations<br>\$000s | All other segments \$000s | Australian operations \$000s | Total<br>\$000s |
| June 2022 - EBITDA               |                           |                                |                                        |                           |                              |                 |
| EBITDA pre NZ IFRS 16            | 3,760                     | 48,926                         | 63                                     | (12,063)                  | 1,525                        | 42,211          |
| Capitalised lease costs          | 1,327                     | 3,941                          | 426                                    | 404                       | 1,051                        | 7,149           |
| EBITDA after applying NZ IFRS 16 | 5,087                     | 52,867                         | 489                                    | (11,659)                  | 2,576                        | 49,360          |
| June 2021 - EBITDA               |                           |                                |                                        |                           |                              |                 |
| EBITDA pre NZ IFRS 16            | 4,475                     | 46,191                         | 1,497                                  | ( 12,962)                 | 1,727                        | 40,928          |
| Capitalised lease costs          | 1,183                     | 2,937                          | 410                                    | 435                       | 1,001                        | 5,966           |
| EBITDA after applying NZ IFRS 16 | 5,658                     | 49,128                         | 1,907                                  | ( 12,527)                 | 2,728                        | 46,894          |

#### 2. Turnover

The following table reconciles turnover to revenue.

|                              | 6 months to<br>June 2022 | 6 months to<br>June 2021 | 12 months to<br>December 2021 |
|------------------------------|--------------------------|--------------------------|-------------------------------|
|                              | Unaudited                | Unaudited                | Audited                       |
| New Zealand dollars          | \$000s                   | \$000s                   | \$000s                        |
| Turnover                     | 262,924                  | 246,547                  | 355,967                       |
| Value of sales made as agent | ( 15,579)                | ( 22,068)                | (46,398)                      |
| Revenue                      | 247,345                  | 224,479                  | 309,569                       |

#### Turnover

The Board considers turnover a useful measure of the Group's operating activity as it represents the total transactional value of goods and services provided to external customers during the year. As such turnover includes the value of fruit sales made on behalf of growers and suppliers where the Group acts as the agent, and is considered the supplier by the purchasing party. This includes all produce sales both local and export.

#### 3. Revenue and other income / (expenses)

|                                                       | 6 months to<br>June 2022<br>Unaudited | 6 months to<br>June 2021<br>Unaudited | 12 months to<br>December 2021<br>Unaudited |
|-------------------------------------------------------|---------------------------------------|---------------------------------------|--------------------------------------------|
| New Zealand dollars Not                               | es \$000s                             | \$000s                                | \$000s                                     |
| Total revenue                                         | 247,345                               | 224,479                               | 309,569                                    |
| Other income / (expenses)                             |                                       |                                       |                                            |
| Interest                                              | 8                                     | 2                                     | 67                                         |
| Gain on sale of assets classified as held for sale    | -                                     | -                                     | 331                                        |
| Movement in grower share scheme reserve               | (9)                                   | ( 273)                                | ( 446)                                     |
| Dividends received                                    | 1                                     | 9                                     | 190                                        |
| Net movement in fair value of irrigation water rights | ( 184)                                | (44)                                  | 173                                        |
| Proceeds from settlement of Psa claim                 | -                                     | -                                     | 7,644                                      |
| Other (expenses) / income                             | (8)                                   | 6                                     | 487                                        |
| Total other (expenses) / income                       | ( 192)                                | (300)                                 | 8,446                                      |
| Total revenue and other income / (expenses)           | 247,153                               | 224,179                               | 318,015                                    |

#### **Accounting policies**

All revenue contracts acquired as part of the Ōpōtiki Packing and Cool Storage Limited (OPAC), Orangewood Limited (Orangewood), and New Zealand Fruits Limited (NZ Fruits) acquisitions, (see note 13) are substantially similar in nature to Seeka's current revenue contracts, with the exception of the timing of the cool storage revenue recognition related to OPAC, which is accounted for as fruit is packed rather than loaded out. The Group's standard service contracts have applied to all the acquired entities since the end of 2021.



# 4. Reconciliation of net operating surplus after taxation with cash flows from operating activities

|                                                             | 6 months to<br>June 2022<br>Unaudited | 6 months to<br>June 2021<br>Unaudited | 12 months to<br>December 2021<br>Audited |
|-------------------------------------------------------------|---------------------------------------|---------------------------------------|------------------------------------------|
| New Zealand dollars                                         | \$000s                                | \$000s                                | \$000s                                   |
| Net operating surplus after taxation                        | 21,454                                | 20,568                                | 14,860                                   |
| Add non-cash items:                                         |                                       |                                       |                                          |
| Depreciation                                                | 8,794                                 | 7,056                                 | 15,185                                   |
| Lease depreciation                                          | 4,824                                 | 3,911                                 | 7,943                                    |
| Impairment of property, plant and equipment                 | 111                                   | 1,136                                 | 1,188                                    |
| Revaluation of employee share scheme                        | 38                                    | 76                                    | 153                                      |
| Revaluation of grower share scheme                          | 9                                     | 273                                   | 446                                      |
| Movement in deferred tax                                    | 2,830                                 | 6,834                                 | 5,236                                    |
| Movement in fair value of biological assets - crop          | 16,240                                | 18,221                                | 1,447                                    |
| Amortisation of intangible assets                           | 235                                   | 91                                    | 294                                      |
|                                                             | 33,081                                | 37,598                                | 31,892                                   |
| Add / (less) items not classified as an operating activity: |                                       |                                       |                                          |
| (Gain) / loss on sale of property, plant and equipment      | (131)                                 | 6                                     | 12                                       |
| (Gain) on sale of assets classified as held for sale        | -                                     | -                                     | (332)                                    |
| Decrease / (increase) in current water allocation account   | 130                                   | 44                                    | (319)                                    |
|                                                             | (1)                                   | 50                                    | ( 639)                                   |
| (Increase) / decrease in working capital:                   |                                       |                                       |                                          |
| Increase / (decrease) in accounts payable                   | 19,889                                | 18,752                                | (7,042)                                  |
| (Increase) / decrease in accounts receivable/prepayments    | ( 43,619)                             | ( 38,278)                             | 6,167                                    |
| (Increase) / decrease in inventory                          | ( 10,361)                             | ( 14,735)                             | 940                                      |
| (Decrease) / increase in taxes due                          | (1,301)                               | (3,765)                               | (4,594)                                  |
|                                                             | ( 35,392)                             | ( 38,026)                             | (4,529)                                  |
| Net cash flow from operating activities                     | 19,142                                | 20,190                                | 41,584                                   |

#### **Accounting policies**

Cash flows statements are prepared using the direct approach. Cash and cash equivalents are shown exclusive of GST.



#### **Assets**

How Seeka allocates resources across its operations

This section focuses on how the Group manages its assets to generate revenues and deliver benefits to stakeholders.

Disclosures are made on additions, disposals, revaluations, depreciation, impairments and amortisation.

#### 5. Assets classified as held for sale

| New Zealand dollars                                | June 2022<br>Unaudited<br>\$000s | June 2021<br>Unaudited<br>\$000s | December 2021<br>Audited<br>\$000s |
|----------------------------------------------------|----------------------------------|----------------------------------|------------------------------------|
| Opening balance at 1 January                       | 1,898                            | 3,844                            | 3,844                              |
| SunGold licence transferred from intangible assets | 481                              | -                                | -                                  |
| Transfers from property, plant and equipment       | 2,375                            | -                                | -                                  |
| Development costs incurred                         | -                                | -                                | 33                                 |
| Sales settled by third parties at carrying value   | -                                | -                                | ( 1,979)                           |
| Total assets classified as held for sale           | 4,754                            | 3,844                            | 1,898                              |

The following table details the assets classified as held for sale by asset class.

| New Zealand dollars                      | June 2022<br>Unaudited<br>\$000s | June 2021<br>Unaudited<br>\$000s | December 2021<br>Audited<br>\$000s |
|------------------------------------------|----------------------------------|----------------------------------|------------------------------------|
| Asset class                              |                                  |                                  |                                    |
| Land and buildings                       | 2,482                            | 1,379                            | 734                                |
| Property, plant and equipment            | 475                              | 599                              | 319                                |
| Intangible assets                        | 481                              | 849                              | 304                                |
| Bearer plants                            | 1,316                            | 1,017                            | 541                                |
| Total assets classified as held for sale | 4,754                            | 3,844                            | 1,898                              |

At 30 June 2022, 29.4 hectares of Northland orchards (Jun 2021 - 23 hectares) and 3.5 hectares of Ōpōtiki orchards (Jun 2021 - Nil) owned by Seeka were classified as held for sale. No growing costs have been attributed to the remaining orchards at 30 June 2022 as they are valued on a crop-off basis.

Assets are classified as held for sale when their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is met when the sale is highly probable and the assets are available for immediate sale in their present condition, and the Group is committed to the sale and expects it to be completed within one year from the date of classification. The accounting standard allows for the period to extend past 12 months if the circumstances causing the delay are out of Seeka's control. In limited cases it has taken more than 12 months to find a willing buyer. However, Seeka remains committed to selling the properties and with the current interest in the properties sales contracts are anticipated within the next 12 months. Assets classified as held for sale are recorded at the lower of the carrying value or fair value less costs to sell.

#### Critical accounting estimates and judgements

The Group used estimates to judgementally classify a select group of Seeka's orchards as classified as held for sale, despite some of the orchards being classified as held for sale for greater than 12 months.



#### 6. Property, plant and equipment

| New Zealand dollars                                    | Land and<br>buildings<br>\$000s | Plant and<br>equipment<br>\$000s | Motor<br>vehicles<br>\$000s | Bearer<br>plants<br>\$000s | Assets under construction \$000s | Total<br>\$000s |
|--------------------------------------------------------|---------------------------------|----------------------------------|-----------------------------|----------------------------|----------------------------------|-----------------|
| At 1 January 2022                                      |                                 |                                  |                             |                            |                                  |                 |
| Cost or valuation                                      | 251,297                         | 131,630                          | 2,247                       | 33,278                     | 10,537                           | 428,989         |
| Accumulated depreciation and impairment                | ( 22,780)                       | (73,740)                         | ( 955)                      | (3,289)                    | (395)                            | (101,159)       |
| Net book amount                                        | 228,517                         | 57,890                           | 1,292                       | 29,989                     | 10,142                           | 327,830         |
| Period ended 30 June 2022                              |                                 |                                  |                             |                            |                                  |                 |
| Opening net book amount                                | 228,517                         | 57,890                           | 1,292                       | 29,989                     | 10,142                           | 327,830         |
| Additions and transfers                                | 1,993                           | 12,937                           | 959                         | 1,732                      | 5,655                            | 23,276          |
| Acquisition from business combination                  | 12,900                          | 5,955                            | 64                          | -                          | -                                | 18,919          |
| Depreciation                                           | ( 4,572)                        | (3,873)                          | ( 148)                      | (201)                      | -                                | (8,794)         |
| Disposals                                              | -                               | (108)                            | ( 198)                      | (892)                      | -                                | (1,198)         |
| Impairment of property, plant and equipment            | -                               | -                                | -                           | (111)                      | -                                | (111)           |
| Reclassification to assets classified as held for sale | (1,600)                         | -                                | -                           | (775)                      | -                                | ( 2,375)        |
| Foreign exchange                                       | 413                             | 187                              | 9                           | 483                        | 2                                | 1,094           |
| Closing net book amount                                | 237,651                         | 72,988                           | 1,978                       | 30,225                     | 15,799                           | 358,641         |
|                                                        |                                 |                                  |                             |                            |                                  |                 |
| At 30 June 2022                                        |                                 |                                  |                             |                            |                                  |                 |
| Cost or valuation                                      | 265,002                         | 150,601                          | 3,081                       | 33,826                     | 16,194                           | 468,704         |
| Accumulated depreciation and impairment                | ( 27,351)                       | (77,613)                         | (1,103)                     | (3,601)                    | ( 395)                           | (110,063)       |
| Net book amount                                        | 237,651                         | 72,988                           | 1,978                       | 30,225                     | 15,799                           | 358,641         |

Assets under construction are assets that are yet to be capitalised and are not depreciated. When the asset is ready for use it is transferred to the appropriate asset class. At 30 June 2022 the assets under construction relate to the Transcool coolstore construction, and further investment relating to packhouse automation.

#### Land and buildings

Land and buildings are revalued to their estimated market value on at least a three-year rolling cycle (excluding assets under construction), plus any subsequent additions at cost, less subsequent depreciation for buildings. In New Zealand valuations were undertaken by TelferYoung Valuers, ANZIV, independent registered valuer.

In Australia valuations were undertaken by Preston Rowe Paterson Shepparton (previously known as Goulburn Valley Property Services), independent valuers, Shepparton, Victoria, Australia. All Australian land and buildings were revalued at 31 December 2019.

As at 30 June 2022 the Directors believe there are no indicators that would suggest that the carrying value of land and buildings differs materially from their fair value and as a consequence there is no need to revalue those assets at 30 June 2022. As part of the acquisitions, all acquired land and buildings were independently valued by Telfer Young Valuers, see note 13.

#### Impairment

In the six months to June 2022, \$0.11m of assets were impaired. This related to the impairment of capitalised structures on a long-term-leased orchard.

#### **Critical accounting estimates and judgements**

At 31 December 2021, 44% of Seeka's New Zealand land and building portfolio was revalued in line with policy. The change in property values in the current year is consistent with the valuations completed in the year ended 31 December 2021. Valuations for land and buildings have remained stable in the six months to June 2022, and have remained consistent with the fair values recognised at 31 December 2021.

Seeka's Australian properties are in the food production region of Victoria. The sale and leaseback transaction completed on 15 December 2020 supports the carrying values of the remaining properties.

Sensitivity analysis suggests the remaining properties that were not revalued at December 2021 could cause an increase in land and buildings of a further 3-5%. This is not considered a material movement in land and building values.

#### 7. Intangible assets

| New Zealand dollars                                    | Software<br>\$000s | Goodwill<br>\$000s | Water shares<br>\$000s | Other<br>intangibles<br>\$000s | Total<br>\$000s |
|--------------------------------------------------------|--------------------|--------------------|------------------------|--------------------------------|-----------------|
| At 1 January 2022                                      |                    |                    |                        |                                |                 |
| Cost                                                   | 3,983              | 19,212             | 8,421                  | 555                            | 32,171          |
| Accumulated amortisation and impairment                | (3,028)            | (2,031)            | -                      | (33)                           | (5,092)         |
| Net book amount                                        | 955                | 17,181             | 8,421                  | 522                            | 27,079          |
| Period ended 30 June 2022                              |                    |                    |                        |                                |                 |
| Opening net book amount                                | 955                | 17,181             | 8,421                  | 522                            | 27,079          |
| Additions                                              | 244                | -                  | -                      | -                              | 244             |
| Additions from business combination                    | -                  | 3,595              | -                      | -                              | 3,595           |
| Revaluation                                            | -                  | -                  | 438                    | -                              | 438             |
| Amortisation                                           | ( 194)             | -                  | -                      | (41)                           | ( 235)          |
| Reclassification to assets classified as held for sale | -                  | -                  | -                      | (481)                          | (481)           |
| Foreign exchange                                       | -                  | -                  | 343                    | -                              | 343             |
| Closing net book amount                                | 1,005              | 20,776             | 9,202                  | -                              | 30,983          |
| At 30 June 2022                                        |                    |                    |                        |                                |                 |
| Cost                                                   | 4,227              | 22,807             | 9,202                  | 74                             | 36,310          |
| Accumulated amortisation and impairment                | (3,222)            | (2,031)            | -                      | (74)                           | (5,327)         |
| Net book amount                                        | 1,005              | 20,776             | 9,202                  | -                              | 30,983          |

The following table details the goodwill carrying amounts.

| Group cash generating units               | Operating segment          | June 2022<br>Unaudited<br>\$000s | June 2021<br>Unaudited<br>\$000s | December 2021<br>Audited<br>\$000s |
|-------------------------------------------|----------------------------|----------------------------------|----------------------------------|------------------------------------|
| Bay of Plenty and East Coast post harvest | Post harvest operations    | 18,199                           | 16,768                           | 14,663                             |
| Northland post harvest                    | Post harvest operations    | 1,900                            | 1,220                            | 1,841                              |
| SeekaFresh                                | Retail services operations | 433                              | 433                              | 433                                |
| Kiwi Crush                                | Retail services operations | 244                              | 244                              | 244                                |

#### Additions to goodwill

\$3.54m of goodwill was recognised during the six months to 30 June 2022 from the NZ Fruits acquisition, and a further \$0.06m from updates to the goodwill acquired in the Orangewood acquisition. \$7.63m of goodwill was recognised during the 12 months to 31 December 2021 from the OPAC acquisition, and with the addition of \$0.62m from the Orangewood acquisition, goodwill of \$8.25m was recognised for the full year goodwill to 31 December 2021, see note 13.

#### Impairment tests for goodwill

At 30 June 2022, all goodwill balances were reviewed for indicators of impairment.

The kiwifruit harvest season for 2022 is complete and whilst the Seeka Group volumes have increased on the prior year, the volumes are down on expectations. The variance to expectations has been driven by lower yields in both Hayward and SunGold. The lower yielding crop has been offset by Seeka's recent acquisitions and an increase in overall hectares due to new developments coming into production. The volume shortfall has had a significant impact on expected earnings for the Group. However, the expectation is that future yields will return closer to the rolling five-year average and total producing hectares for the Group continue to rise with new developments. This year's yield reduction is not considered an indicator of impairment as whilst it has had a significant effect on earnings in the current year, it is considered a one-off seasonal event and the Group is anticipating a return to projected earnings from 2023 onwards. There are no indicators of impairment identified in the post harvest business.

SeekaFresh has also been impacted by the lower volume kiwifruit crop in the 2022 season. The lower yields have led to lower volumes available for retail sale in the New Zealand and Australian markets than was expected. Further, a challenging end to the 2021/22 avocado season reduced the earnings in the first half of the 2022 year and the banana import markets have been challenged by supply chain issues. The fresh market business has also experienced falling demand as a result of inflationary pressures. The SeekaFresh business has established new customers, which are expected to lift earnings in the second half of the year. However, the 2022 financial year is expected to be a decrease on the prior year. These factors combined reflect an indicator of impairment and an impairment test was completed on the SeekaFresh goodwill. Having completed the impairment test using a value-in-use calculation and projected future earnings, no impairment was recognised at 30 June 2022.

Kiwi Crush has had a solid six months to 30 June 2022 with kiwiberry volumes in line with forecast and returning a strong EBITDA. The full year performance is expected to end ahead of the prior year and the forecast for 2022. Demand continues to increase for the Kiwi Crush products in retail outlets, hospitals, and aged care facilities. There are no indicators of impairment identified in the Kiwi Crush business.

No other reasonable changes to key assumptions would require an impairment of goodwill.

#### **Critical accounting estimates and judgements**

The review of intangible assets for impairment uses judgement to identify indicators of impairment and where an impairment test is performed, estimates of revenue growth rates, discount rates and terminal growth rates are used.

#### 8. Biological assets - crop

Crops growing on bearer plants are classified as biological assets and measured at fair value.

Crop assets are kiwifruit, nashi pears, Packham pears, Corella pears, other pears, cherry, avocado, apricot, and plum crops growing on leased and owned orchards and yet to be harvested at balance date.

The following table reconciles beginning balances to end balances for biological assets crop measured at fair value defined as level 3 in note 16.

| New Zealand dollars                                                      | June 2022<br>Unaudited<br>\$000s | June 2021<br>Unaudited<br>\$000s | December 2021<br>Audited<br>\$000s |
|--------------------------------------------------------------------------|----------------------------------|----------------------------------|------------------------------------|
| Carrying amount at beginning of period                                   | 18,443                           | 19,890                           | 19,890                             |
| Crop harvested during the period                                         |                                  |                                  |                                    |
| Fair value movement from the beginning of the period to point of harvest | 11,892                           | 16,332                           | 18,504                             |
| Fair value when harvested                                                | (30,335)                         | ( 36,222)                        | ( 38,394)                          |
| Crop growing on bearer plants at end of period                           |                                  |                                  |                                    |
| Crop where cost is deemed fair value                                     | 2,203                            | 1,670                            | 18,324                             |
| Crop at fair value                                                       | -                                | -                                | 119                                |
| Carrying value at end of period                                          | 2,203                            | 1,670                            | 18,443                             |

The following table reconciles fair value movement of biological assets - crop.

|                                                   | June 2022        | June 2021       | December 2021 |
|---------------------------------------------------|------------------|-----------------|---------------|
|                                                   | Unaudited        | Unaudited       | Audited       |
| New Zealand dollars                               | \$000s           | \$000s          | \$000s        |
|                                                   | ( 4 < 44 = 1     | 4               |               |
| Movement in carrying amount                       | ( 16,417)        | ( 18,250)       | (1,431)       |
| Movement in carrying amount  Exchange differences | ( 16,417)<br>177 | ( 18,250)<br>30 | (1,431)       |

The following table details the classification of biological assets - crop.

|                                                       | June 2022 | June 2021 | December 2021 |
|-------------------------------------------------------|-----------|-----------|---------------|
|                                                       | Unaudited | Unaudited | Audited       |
| New Zealand dollars                                   | \$000s    | \$000s    | \$000s        |
| Australia - all varieties                             | 755       | 616       | 4,127         |
| New Zealand - kiwifruit crop                          | 1,160     | 892       | 13,673        |
| New Zealand - other crop (avocado, citrus, kiwiberry) | 288       | 162       | 643           |
| Carrying value at end of period                       | 2,203     | 1,670     | 18,443        |

#### Critical accounting estimates and judgements

The valuation of biological assets uses estimates of market returns to determine value.



#### 9. Right-of-use lease assets and lease liabilities

The Group reports all leases on the balance sheet where it has the right to obtain substantially all of the economic benefits from the use of the asset throughout the period of the lease, with the exception of low value leases or leases less than 12 months.

The following table details leases where the Group is a lessee.

|                                                    | June 2022           | June 2021           | December 2021     |
|----------------------------------------------------|---------------------|---------------------|-------------------|
| New Zealand dollars                                | Unaudited<br>\$000s | Unaudited<br>\$000s | Audited<br>\$000s |
|                                                    |                     | Ψ0003               |                   |
| Right-of-use lease assets                          |                     |                     |                   |
| Land and buildings                                 | 29,185              | 28,672              | 27,171            |
| Orchard leases                                     | 18,387              | 19,204              | 18,250            |
| Equipment                                          | 3,834               | 1,972               | 1,516             |
| Motor vehicles                                     | 3,087               | 2,941               | 2,948             |
| Total right-of-use lease assets                    | 54,493              | 52,789              | 49,885            |
| The movements for the period are:                  |                     |                     |                   |
| Right-of-use lease asset movements                 |                     |                     |                   |
| Opening balance                                    | 49,885              | 50,831              | 50,831            |
| Additions and renewals                             | 9,475               | 5,876               | 7,412             |
| Disposals and early terminations                   | (336)               | (42)                | (460)             |
| Exchange rate differences                          | 293                 | 35                  | 45                |
| Depreciation                                       | (4,824)             | (3,911)             | (7,943)           |
| Closing balance                                    | 54,493              | 52,789              | 49,885            |
|                                                    |                     |                     |                   |
|                                                    | June 2022           | June 2021           | December 2021     |
|                                                    | Unaudited           | Unaudited           | Audited           |
| New Zealand dollars                                | \$000s              | \$000s              | \$000s            |
| Lease liabilities                                  |                     |                     |                   |
| Current                                            | 8,783               | 7,206               | 6,782             |
| Non-current Non-current                            | 59,313              | 59,531              | 56,585            |
| Total lease liabilities                            | 68,096              | 66,737              | 63,367            |
| The liabilities are classified as:                 |                     |                     |                   |
| Lease liabilities                                  |                     |                     |                   |
| Land and buildings                                 | 34,117              | 33,365              | 29,319            |
| Orchard leases                                     | 27,003              | 28,350              | 26,718            |
| Equipment                                          | 3,763               | 2,045               | 1,766             |
| Motor vehicles                                     | 3,213               | 2,977               | 5,564             |
| Total lease liabilities                            | 68,096              | 66,737              | 63,367            |
| The movements for the year are:                    |                     |                     |                   |
| Lease liability movements                          |                     |                     |                   |
| Opening balance                                    | 63,367              | 64,382              | 64,382            |
| Additions and renewals                             | 9,475               | 5,876               | 7,412             |
| Finance lease additions                            | -                   | -                   | 80                |
| Disposals and early terminations                   | ( 365)              | (18)                | (432)             |
| Disposais and carry terminations                   | ( 303)              | (10)                |                   |
| Exchange rate differences                          | 561                 | 100                 | 10                |
| Exchange rate differences Principal lease payments | 561<br>( 4,942)     | 188<br>(3,691)      | 18<br>( 8,093)    |

#### Additions

On 2 February 2022, the Group acquired NZ Fruits, which included \$1.92m of right-of-use lease assets and lease liabilities, see note 13.

On 22 November 2021, the Group acquired Orangewood, which included \$0.08m of lease liabilities, see note 13.

On 4 May 2021, the Group acquired OPAC, which included \$0.55m of right-of-use lease assets and lease liabilities, see note 13.

#### Critical accounting estimates and judgements

The valuation of right-of-use lease assets and lease liabilities uses judgement to determine the incremental borrowing rate and the likelihood of exercising any rights of renewal to extend the lease term.



# **Working capital**

This section focuses on how the Group manages inventories, accounts receivable and accounts payable to ensure an appropriate level of working capital is available to operate the business, deliver benefits to stakeholders and generate revenues.

#### 10. Trade and other receivables

| New Zealand dollars                                             | June 2022<br>Unaudited<br>\$000s | June 2021<br>Unaudited<br>\$000s | December 2021<br>Audited<br>\$000s |
|-----------------------------------------------------------------|----------------------------------|----------------------------------|------------------------------------|
| Current trade receivables (net of provision for doubtful debts) | 57,336                           | 39,050                           | 17,148                             |
| Prepayments                                                     | 6,491                            | 4,699                            | 2,188                              |
| Prepaid deposits                                                | 819                              | 2,162                            | 1,146                              |
| Accrued income and other sundry receivables                     | 42,124                           | 55,188                           | 10,203                             |
| Current trade and other receivables                             | 106,770                          | 101,099                          | 30,685                             |
| Non current trade receivables                                   | 2,652                            | 1,450                            | 814                                |
| Non current trade and other receivables                         | 2,652                            | 1,450                            | 814                                |
|                                                                 |                                  |                                  |                                    |
| Total trade and other receivables                               | 109,422                          | 102,549                          | 31,499                             |

Current trade receivables include temporary advances to Seeka kiwifruit grower pools of \$33.70m (Jun 2021 - \$23.00m). These advances will be fully repaid by December 2022.

Accrued income and other sundry receivables includes \$18.93m (Jun 2021 - \$22.34m) of income for kiwifruit harvested and delivered to Zespri from Seeka's New Zealand orchards, \$19.78m (Jun 2021 - \$27.96m) for New Zealand post harvest operations, and \$3.15m (Jun 2021 - \$4.68m) of income for kiwifruit and pears harvested in Australia.

Income from the New Zealand kiwifruit is accrued based on forecast information prepared by the Group, being an average Hayward HW orchard gate return (OGR) of \$6.62 per tray (Jun 2021 - \$6.52: Dec 2021 - \$6.10) and an average SunGold OGR of \$11.03 per tray (Jun 2021 - \$12.05: Dec 2021 - \$11.04).

#### Critical accounting estimates and judgements

The Group has reviewed trade and other receivables for any debtor impairment, credit risk, or any other such risks that may result in non-payment. The Group has not identified any circumstances where further provisioning or impairment of financial instruments is required.

#### 11. Inventories

|                           | June 2022 | June 2021 | December 2021 |
|---------------------------|-----------|-----------|---------------|
|                           | Unaudited | Unaudited | Audited       |
| New Zealand dollars       | \$000s    | \$000s    | \$000s        |
| Crop inventories          | 11,034    | 15,797    | -             |
| Total packaging at cost   | 4,387     | 4,125     | 5,032         |
| Other inventories at cost | 2,532     | 1,348     | 1,936         |
| Total inventories         | 17,953    | 21,270    | 6,968         |

Fruit inventories relate to kiwifruit harvested from New Zealand and Australian orchards and held in coolstores at balance date. As at 30 June 2022, 63.0% (Jun 2021 - 57.1%) of New Zealand class 1 trays have been loaded out. New Zealand kiwifruit inventory is valued at a Green HW OGR of \$6.62 per tray and a SunGold OGR of \$11.03 per tray. Fruit inventory from fruit harvested from the Group's Australian orchards is based on actual and forecast market returns for each variety.

At balance date, \$37.07m (June 2021 - \$29.79m) of packaging inventory costs were expensed to cost of sales in the statement of financial performance. There were no material inventory write downs (Jun 2021 - Nil).

#### **Critical accounting estimates and judgements**

The Group has reviewed inventory for any impairment risks and whether additional provisioning or write-offs are required. The Group considers all inventory will be able to be used in the normal course of business.

#### 12. Trade and other payables

| New Zealand dollars            | June 2022<br>Unaudited<br>\$000s | June 2021<br>Unaudited<br>\$000s | December 2021<br>Audited<br>\$000s |
|--------------------------------|----------------------------------|----------------------------------|------------------------------------|
| Trade payables                 | 18,674                           | 19,654                           | 6,166                              |
| Accrued expenses               | 17,705                           | 28,274                           | 17,372                             |
| Employee expenses              | 12,510                           | 9,899                            | 8,300                              |
| GST payable                    | 1,728                            | 2,191                            | 1,069                              |
| Other payables                 | 1,593                            | 1,716                            | 127                                |
| Total trade and other payables | 52,210                           | 61,734                           | 33,034                             |

Trade payables includes \$5.01m (Jun 2021 - \$7.43m, Dec 2021 - Nil) of packaging costs relating to post harvest operations, and \$1.45m (Jun 2021 - \$0.08m) of packhouse automation costs, see note 6.

Accrued expenses includes \$9.43m (Jun 2021 - \$17.06m) of kiwifruit costs relating to kiwifruit harvested and to be delivered to Zespri from the Group's New Zealand orchards.

#### 13. Business combinations

#### **Acquisition through amalgamation of NZ Fruits Limited (NZ Fruits)**

In February 2022, the Group amalgamated New Zealand Fruits Limited, a kiwifruit, citrus and persimmon post harvest business based in Gisborne, East Coast, New Zealand, into a newly-formed 100%-owned subsidiary of Seeka Limited, being Seeka East Limited. NZ Fruits shares were cancelled with each share being exchanged for 7.5016 shares in Seeka and \$39.3495 cash. Seeka shares were issued based on a price of \$5.2455 per Seeka share (equal to the VWAP of shares traded over 10 business days, finishing on 9 December 2021, with all fractions of Seeka shares rounded up to the next whole number).

The purchase was settled on 2 February 2022 for a consideration of \$17.53m by the issue of 1,687,860 ordinary shares in Seeka at a market price of \$5.14 on the settlement date of 2 February 2022, being the market price on the acquisition date as per NZ IFRS 3 (Business Combinations), and a cash consideration of \$8.85m. The change in the share price on acquisition date had the impact of decreasing goodwill by \$0.18m.

NZ Fruits has contributed \$12.14m of revenue and \$1.34m of net profit before tax to the Group for the period 2 February to 30 June 2022. If the acquisition had occurred on 1 January 2022, NZ Fruits would have contributed \$12.45m of revenue and \$0.84m of net profit before tax for the six months ended 30 June 2022. These calculations are not significantly impacted by differences in accounting policies between the Group and the acquired subsidiary, and no significant additional depreciation would have been charged for fair value adjustments to property, plant and equipment had it applied from 1 January 2022, including consequential tax effects.

The following table details the fair values of assets and liabilities recognised at acquisition.

| New Zealand dollars                      | June 2022<br>Unaudited<br>\$000s |
|------------------------------------------|----------------------------------|
| Cash consideration paid to shareholders  | 8,853                            |
| Shares issued in consideration           | 8,676                            |
| Total purchase consideration             | 17,529                           |
| Land and buildings                       | 12,900                           |
| Property, plant and equipment            | 6,019                            |
| Inventories                              | 441                              |
| Right-of-use lease asset                 | 1,920                            |
| Cash and cash equivalents                | 33                               |
| Trade and other receivables              | 617                              |
| Trade and other payables                 | ( 963)                           |
| Current tax liability                    | (653)                            |
| Interest-bearing liabilities             | ( 4,175)                         |
| Deferred tax liability                   | ( 226)                           |
| Lease liabilities                        | ( 1,920)                         |
| Fair value of new assets and liabilities | 13,993                           |
| Goodwill                                 | 3,536                            |
| Total purchase consideration for shares  | 17,529                           |

#### NZ Fruits fair value of assets and liabilities, goodwill and acquisition-related costs

The fair value of acquired trade receivables is \$0.34m. There is no loss allowance recognised on acquisition. The goodwill of \$3.54m is allocated to the renamed Bay of Plenty and East Coast post harvest cash generating unit as the primary purpose of the amalgamation was to obtain the packhouse facility and increase the Group's presence in the East Coast, which is adjacent and complementary to the main Bay of Plenty operations. The goodwill is attributable to the operation's market position in the region and synergies expected to arise after adding the business into the corporate structure provided by the larger Seeka Group. The goodwill is not expected to be impaired in the foreseeable future and is not expected to be deductible for tax purposes.

Acquisition-related costs of \$0.36m are included in overhead expenses in 2022. Deferred tax of \$0.23m has been provided in relation to differences between tax written down values and the fair value of certain assets.

Seeka has 12 months from the acquisition date to reassess the fair values of the assets and liabilities disclosed above if more information comes to light that suggests the values differ. In particular, any liabilities are expected to be crystallised and quantified within the 12 months from the acquisition date.

#### Acquisition through amalgamation of Orangewood Limited (Orangewood)

In November 2021, the Group amalgamated Orangewood, an integrated kiwifruit and avocado post harvest and orchard management business based in Kerikeri, Far North District, New Zealand, into a newly formed 100% owned subsidiary of Seeka Limited, being Northland Horticulture Limited. Orangewood shares were cancelled with each share being exchanged for 0.663 shares in Seeka and \$1.35 cash. Seeka shares were issued based on a price of \$5.33 per Seeka share (equal to the VWAP of shares traded over 10 business days, finishing on 13 September 2021, with all fractions of Seeka shares rounded up to the next whole number).

The purchase was settled on 22 November 2021 for a purchase consideration of \$4.66m by the issue of 639,302 ordinary shares in Seeka Limited at a market price of \$5.25 on the settlement date of 22 November 2021, being the market price on the acquisition date as per NZ IFRS 3, and a cash consideration of \$1.30m. The change in the share price on acquisition date had the impact of decreasing goodwill by \$0.05m.

The following table details the fair values of assets and liabilities recognised at acquisition.

| New Zealand dollars                      | June 2022<br>Unaudited<br>\$000s |
|------------------------------------------|----------------------------------|
| Cash consideration paid to shareholders  | 1,302                            |
| Shares issued in consideration           | 3,356                            |
| Total purchase consideration             | 4,658                            |
| Land and buildings                       | 4,500                            |
| Property, plant and equipment            | 1,477                            |
| Inventories                              | 272                              |
| Investment in shares                     | 27                               |
| Cash and cash equivalents                | 1,041                            |
| Trade and other receivables              | 1,924                            |
| Trade and other payables                 | ( 2,652)                         |
| Current tax liability                    | ( 129)                           |
| Interest-bearing liabilities             | (2,150)                          |
| Deferred tax liability                   | (253)                            |
| Lease liabilities                        | (80)                             |
| Fair value of new assets and liabilities | 3,977                            |
| Goodwill                                 | 681                              |
| Total purchase consideration for shares  | 4,658                            |

#### Orangewood fair value of assets and liabilities, goodwill and acquisition-related costs

The fair value of acquired current trade receivables, within trade and other receivables, is \$1.55m. There was no loss allowance recognised on acquisition. The initially acquired goodwill of \$0.62m was allocated to the Northland post harvest cash generating unit as the primary purpose of the amalgamation was to obtain the packhouse facility and increase the Group's presence in the desirable Far North District. The goodwill was attributable to the operation's market position in the region and synergies expected to arise after adding the business into the corporate structure of the larger Seeka Group. The goodwill is not expected to be impaired in the foreseeable future and is not expected to be deductible for tax purposes.

Acquisition-related costs of \$0.37m were included in overhead expenses in 2021. Deferred tax of \$0.25m was provided in relation to differences between tax written down values and the fair value of certain assets.

Seeka has 12 months from the acquisition date to reassess the fair values of the assets and liabilities disclosed above if more information comes to light that suggests the values differ. In particular, any liabilities are expected to be crystallised and quantified within the 12 months from the acquisition date.

Seeka has identified and updated the fair values of assets and liabilities to ensure the accuracy and completeness of payroll-related accruals made in the initial fair values as disclosed in December 2021 and the tax implications arising as a result. The net impact is an increase in goodwill by \$0.06m.

#### **Critical accounting estimates and judgements**

The fair values of the assets are subject to estimates and judgement. Seeka engaged Telfer Young to complete an independent valuation of the land and buildings at the acquisition dates. The remaining plant and equipment were assessed on a depreciated historical cost basis, as well as a physical stocktake and a comparison to similar Seeka-owned assets. The Group assessed that an intangible asset exists for grower relationships and contracts at NZ Fruits, which is immaterial for financial reporting using the multi-period excess earnings method of calculating intangible assets on contracts.



# Dividends, share capital and fair value

This section focuses on how the Group pays dividends to grow shareholder returns, manages its share capital, and determines the fair value of its financial assets, securities and liabilities so it can deliver benefits to stakeholders.

Disclosures are made on the Group's bank facilities, retained earnings, dividends paid to shareholders, and earnings per share. Details on the Group's share capital include shares issued under the dividend reinvestment plan, grower incentive and employee share schemes.

#### 14. Dividends

| Dividends paid                                          | Per share | \$000s |
|---------------------------------------------------------|-----------|--------|
| 2021                                                    |           |        |
| March 2021                                              | \$0.12    | 3,944  |
| October 2021                                            | \$0.13    | 5,209  |
| Amendment to September 2020 and December 2020 dividends |           | 81     |
| Total dividend 2021                                     |           | 9,234  |
| 2022                                                    |           |        |
| February 2022                                           | \$0.13    | 5,308  |
| Total dividend 2022                                     |           | 5,308  |

On 20 January 2022, the directors declared a fully-imputed dividend of \$0.13 per share. The dividend was paid on 23 February 2022 to those shareholders on the register at 5pm on 28 January 2022. The dividend reinvestment plan applied with no discount to the strike price.

This full year dividend is normally paid in April each year, but was varied due to new shares being issued ex-div in February.

In the last 12 months, \$0.26 has been paid in dividends per share (prior 12 months \$0.34).

The cash dividend paid was \$4.37m at June 2022.

#### 15. Share capital

On 2 February 2022, the Group acquired NZ Fruits for a recorded consideration of \$17.53m, by issuing 1,687,860 ordinary Seeka shares at \$5.2455 per share totalling \$8.68m, and a cash consideration of \$8.85m, see note 13.

During the period to 30 June 2022, \$1.22m (Jun 2021 - \$0.66m) was received in relation to shares issued under the employee share scheme established in 2016 and the Grower and Employee share scheme(s) established in 2019 (including funds from the vesting of the schemes).

During the period to 30 June 2022, 124,262 shares were issued under the dividend reinvestment plan related to the dividend paid in February 2022 (Dec 2021 - 290,245), see note 14.

#### 16. Determination of fair values of financial assets and liabilities

The following table analyses financial assets and liabilities carried at fair value as at 30 June 2022.

The different levels are defined as:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. Instruments in level 1 are comprised of water shares and irrigation water rights.
- Level 2: inputs other than quoted prices included in level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: unobservable inputs for the asset or liability that have to be developed to reflect the assumptions that a market participant would use when determining an appropriate price.

| New Zealand dollars                    | Level 1<br>\$000s | Level 2<br>\$000s | Level 3<br>\$000s | Total<br>\$000s |
|----------------------------------------|-------------------|-------------------|-------------------|-----------------|
| Biological assets - crop at fair value | -                 | -                 | 2,203             | 2,203           |
| Water shares                           | 9,202             | -                 | -                 | 9,202           |
| Irrigation water rights                | 43                | -                 | -                 | 43              |
| Land                                   | -                 | -                 | 43,430            | 43,430          |
| Buildings                              | -                 | -                 | 194,221           | 194,221         |
| Unlisted equity securities             | -                 | -                 | 2,485             | 2,485           |
| Derivatives used for hedging           | -                 | 1,836             | -                 | 1,836           |

The following table shows the valuation techniques used in the determination of fair values within level 3 of the hierarchy, as well as the key unobservable inputs used in the valuation models.

| Туре                                                                                                                  | Fair value  | Method                                                                                                                                                                                                                                                                                                                                                             | Key unobservable inputs                                                                                             | How unobservables impact estimated fair value                                                                       |
|-----------------------------------------------------------------------------------------------------------------------|-------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| Biological assets -<br>crop at cost<br>Includes New Zealand<br>avocados and Australian<br>plums and speciality pears. | \$ 2.20 m   | Cost is used as a proxy for fair value, as the crop has yet to achieve sufficient biological transformation. Cost is tested for impairment at balance date using the Group's budgets on an orchard-by-orchard basis.                                                                                                                                               | Cost.                                                                                                               | Reduces if cost is impaired at balance date.                                                                        |
| Land and buildings                                                                                                    | \$ 237.65 m | An annual revaluation is used to estimate fair value, which is performed on at least one third of land and buildings on a rolling 3-year cycle by an independent valuer using four different approaches; replacement cost approach, sales approach, investment approach and discounted cash flow approach. See accounting policies and note 6 for further details. | Comparative market rents and applicable discount rate.  Comparative market sales.  Current level of building costs. | Increases with market rental, and lower discount rates. Increases with market sales. Increases with building costs. |
| Unlisted equity securities                                                                                            | \$ 2.49m    | Cost is used as a proxy for fair value. Cost is tested for impairment with carrying amount assessed at balance date.                                                                                                                                                                                                                                               | Cost.                                                                                                               | Reduces if cost is impaired at balance date.                                                                        |

#### 17. Related party transactions

The Group undertakes transactions with Seeka Growers Limited (SGL), a related party which administers all kiwifruit revenues received for the New Zealand business on behalf of supplying growers. In the current period the Group received \$139.03m (Jun 2021 - \$110.11m) for the provision of services to SGL.

#### 18. Capital commitments

As at 30 June 2022, the Group was committed to incur \$4.35m of capital costs relating to post harvest upgrades at the Group's KKP and Transcool facilities, and automation projects at the Group's NZ Fruits facility (Dec 2021 - \$12.73m).

#### 19. Events occurring after balance date

On 29 July 2022, the Group entered into an additional NZ\$20m term loan facility, with an expiry date of 31 January 2025, through the Group's existing banking syndicate. The purpose of the new facility was to refinance the Orangewood and NZ Fruits acquisition debt from the flexi facility to a term debt facility. This brings the Group's total available funds to NZD\$211m.

There are no other events occurring subsequent to balance date requiring adjustment to or disclosure in the interim financial statements.

# **Directory**

#### **Board of directors**

Fred Hutchings - Chair

Martyn Brick

Peter Ratahi Cross

Robert Farron

Stewart Moss

Cecilia Tarrant

Ashley Waugh

#### **Audit and risk committee**

Robert Farron - Chair

Martyn Brick

Ashley Waugh

## **Sustainability committee**

Cecilia Tarrant - Chair

Peter Ratahi Cross

Fred Hutchings

#### **Remuneration committee**

Fred Hutchings - Chair

Cecilia Tarrant

Stewart Moss

# **Company officers**

Michael Franks

Chief Executive Officer

Nicola Neilson

Chief Financial Officer and Company Secretary

## Senior management team

Michael Franks Nicola Neilson
Chief Executive Chief Financial Officer

 Kate Bryant
 Paul Crone
 Kevin Halliday

 GM Supply and SeekaFresh
 GM Post Harvest
 Chief Operating Officer

Barry Penellum Jonathan van Popering Jim Smith

GM Orchards GM Australian Operations GM Growers and Marketing

## **Registered office**

Seeka Limited

34 Young Road, RD9, Paengaroa 3189

PO Box 47, Te Puke 3153

Seeka.co.nz

#### **Auditor**

PricewaterhouseCoopers

Auckland

www.pwc.co.nz

#### Bankers<sup>1</sup>

**Westpac New Zealand Limited** 

Auckland

www.westpac.co.nz

**Westpac Banking Corporation** 

Melbourne

www.westpac.com.au

**ASB Bank Limited** 

Auckland

www.asb.co.nz

Bank of New Zealand

Auckland

www.bnz.co.nz

Coöperatieve Rabobank U.A. (Rabobank)

Wellington

www.rabobank.co.nz

1. All banks are lenders under a syndicated facilities agreement with Westpac New Zealand as the agent.

## **Share register**

**Link Market Services Limited** 

Auckland

www.linkmarketservices.co.nz

**NZX** 

www.nzx.com

# **Legal advisors**

**Harmos Horton Lusk Limited** 

Auckland

www.hhl.co.nz

MacKenzie Elvin

Tauranga

mackenzie-elvin.com



